

Terms of Reference (ToRs) For
Hiring of Third Party Firm for DLI Verification
Under
National Immunization Support Project (NISP)

I. Project Context:

Pakistan is the world's sixth most populous country with a population of more than 180 million and with per capita income of US\$ 1,410 in 2014 - a lower middle-income country. Pakistan's cycles of high growth have been interrupted by shocks and crises - followed by relative stagnation. The continuing insecurity and slow economic reform pose critical challenges. The economic and political instability of the 1990s was followed by improved economic performance in the first half of the 2000s, with an average growth of real GDP of around 5%, and decreasing levels of poverty from 34.5% in 2001/02 to 17.2% in 2007/08. The country's recovery from the 2008-09 global financial crises has been the weakest in South Asia, with GDP growth averaging 2.9% in the FY09-13, recovering to 4.7% in year 2014.

2. The Core EPI Program activities include provision of immunization services, management and operational support, the purchase and supply of vaccines, maintenance of an effective vaccine supply chain, surveillance for outbreaks of vaccine-preventable diseases and demand generation. EPI services are provided almost exclusively through the public health delivery network through fixed centers, outreach and mobile services. The centers for EPI manned by vaccinators have been established in health facilities supported by facility staff and service delivery by lady health workers (LHWs) undertake outreach services along with the vaccinators.

3. The Federal and Provincial governments have prepared and endorsed the 2014-18 National Comprehensive Multi-Year Plan (cMYP) for the Pakistan National EPI Program, which outlines a new resolve to improve program performance and rebuild the system. The cMYP envisages a) Enhancing equitable coverage of immunization services, b) Strengthening routine immunization and c) introducing a systems strengthening approach.

4. The World Bank upon government of Pakistan's request conducted a comprehensive assessment of the Expanded Programme on Immunization (EPI) to find out the programme gaps and bottlenecks along with the recommendations for the improvement in Routine immunization coverage. As a result National Immunization Support Project (NISP) was envisioned and developed in consensus with the Federal, Provincial Governments and all the stake holders for five year. The project aims to support the Pakistan National EPI to immunize all children below 23 months against nine vaccine preventable diseases. The children under two years of age in Pakistan are to be the primary beneficiaries of NISP – particularly children in the lowest wealth quintiles in which immunization coverage is lowest. In addition, children aged under 5 years are targeted during Pakistan's supplementary immunization activities (SIAs) for polio and under 10 years for measles. The success of these activities depends substantially on the presence of a strong routine immunization system. The children aged under 10 years are thus secondary beneficiaries under the project. Pakistan is one of the last two countries globally in which polio is endemic. This project aims to strengthen EPI in Pakistan at the critical endgame stage of polio eradication.

2. Percentage of UC in each project province for which revised UC level computerized micro plans are in functional use at district and provincial levels	Balochistan	0%		40%			Provincial and Federal EPI cells	Independent TPV contracted by the Federal EPI and reviewed by WB and co-financing partners
	KPK	0%		60%				
	Punjab	0%		80%				
	Sindh	0%		100%				
4. Number of districts in each project province with at least 80% timely and complete reporting on vLMIS	Balochistan	0/30		15/30			vLMIS as monitored by provincial and federal EPI cells	Independent TPV contracted by Federal EPI cell and reviewed by the WB and co-financing partners
	KPK	0/25		20/25				
	Punjab	0/36		36/36				
	Sindh	0/28		20/28				
5. Percentage of districts in each project province with their recognized surveillance sites having functional online surveillance for VPD and AEFI	Balochistan	0%				30%	Provincial DG Office	Independent TPV contracted by Federal EPI cell and reviewed by the WB and co-financing partners
	KPK	0%				40%		
	Punjab	0%				80%		
	Sindh	0%				70%		
6. Percentage of districts in each project province with at least 95% functional cold chain equipment in place as per specifications in each tier of	Balochistan	63%		80%			(1) EVM assessment (2) EPI Program data (system to conduct EVM annual basis within the program required)	Independent TPV contracted by Federal EPI cell and reviewed by the WB and co-financing partners
	KPK	89%		80%				
	Punjab	73%		80%				
	Sindh	56%		80%				

the health system (including at least 1 month buffer stock capacity at district level)									
7. Percentage detailed UC supervisory plans implemented by district supervisors and made available to supervisor officers in each project province	Balochistan	0%	30%					Web based	Independent TPV contracted by Federal EPI cell and reviewed by the WB and co-financing partners
	KPK	0%	50%						
	Punjab	0%	80%						
	Sindh	0%	80%						
9. Budget allocations for immunization are continuous, adequate and can be easily tracked within the provincial financial management information systems	Balochistan	No		Yes	Yes			District and Provincial Budgets	Independent TPV contracted by Federal EPI and reviewed by the WB and co-financing partners
	KPK	No		Yes	Yes				
	Punjab	No		Yes	Yes				
	Sindh	No		Yes	Yes				

Note: Third party validation for an additional three DLIs will be independently contracted by the World Bank and will not form part of this contract.

V. Objectives of the Consultancy:

The purpose of this assignment is to conduct an independent verification of progress on DLIs before any disbursement can be done for the project under the DLI category of expenditure. This consultancy aims to: (a) design evaluation methodology for verification of the progress made on DLIs by Provincial EPI Programmes in agreement with Federal EPI and the World Bank. (b) Conduct the verification in a transparent and independent manner such that it provides the robust evidence for decision makers.

VI. Scope of Consultancy

Federal EPI is seeking an experienced consulting firm or association of firms (in joint venture or sub-consultancy) in Pakistan to conduct third party verification of the DLI based results achieved under the Program. The primary task of this exercise will be to carry out transparent and impartial verification of the DLIs under various components of the project.

The scope of work for this assignment includes:

- (i) Assess progress against each DLI and verify results achieved.
- (ii) Reporting and feedback to Federal EPI using the agreed format.

Federal EPI will be the principal organization/agency responsible for creating liaison between firm and Provincial EPI Programmes and other concerned departments/agencies/organizations. Designated entities will be notified by Federal EPI.

VII. Description of Tasks

The main tasks of the Third Party verification (TPV) Firm will be:

- i. Develop a detailed methodology for assessing results against each DLI, based on the verification protocol described as under in Annex A. The methodology is required to be agreed with Federal EPI. The Program Appraisal Document (PAD), available with the TORs, is the primary source for development of these TORs. Annex 1 of the PAD is the guiding document for any definition, interpretation, ambiguity, correction or conflict with these TORs and/or methodology as proposed later.
- ii. Assess progress made per indicator against the Provincial agreed targets against DLI's in the year of verification on an annual basis according to the DLI schedule (Table 1.1)/ or as may be required from time to time over the period of life of the project (5 years ending in 2020) and shall report to the Federal EPI on agreed report format (submitted by the firm along with Methodology).
- iii. Submit reports to Federal EPI in **four weeks'** time after the verification of results, in accordance with the agreed template. The reports will need to include: brief summaries of verification activities undertaken to check the accuracy of verified results for all DLI's along with recommended disbursement levels for each DLI; summaries of major discrepancies between gross and verified results along with short explanations for such discrepancies, and recommendations and constructively critical analysis for why achievement against specific DLI's may be above or below target with final remarks on whether the DLI has been completed or not as per the target.
- iv. Make rectifications to the report to correct errors, if any, as reported by Federal EPI or the World Bank.
- v. Submit final verification report to Federal EPI.
- vi. Maintain regular communication with the Federal EPI via direct meeting, audio-conference, videoconference, and email regarding all aspects of the evaluation procedure, data collection, audit process, reporting framework etc.
- vii. Any revision required in the TOR is subject to approval of Federal EPI Cell (Ministry of NSHR&C) and World Bank; if admissible
- viii. Provide timely feedback on all detailed assignments and instructions provided by the Federal EPI via letter, phone or email.

- ix. Provide Federal EPI copies of its evaluation procedure work flow and its data collection methodology for review.
- x. Any changes in personnel assigned to this project, including junior consultant /evaluator/auditor, requires approval from Federal EPI along with clear justification.
- xi. To the extent possible, seek guidance from Federal EPI before troubleshooting any sensitive/complex problems that arise during process.
- xii. Strictly comply with all general independence, confidentiality, and professional Integrity codes.
- xiii. Seek advice from Federal EPI when uncertain about requirements and expectations in this regard.
- xiv. Permit the Federal EPI team or designated entities or Individuals to monitor and inspect selected components or all of the process.
- xv. Monitoring may take the form of unannounced visits to firm offices and field area.

VIII. Deliverables

The selected firm shall provide the following deliverables during the course of the implementation of the assignment in a timely manner. All deliverables are required to be authorized and approved by the Federal EPI Programme. The list of deliverables includes but is not limited to the following:

- i) Methodology of the verification exercise.
 - Survey questionnaires
 - Checklist for Verification of Indicators
 - Form/Instrument used for validation exercise.
 - Data entry template and coding scheme
 - Detailed activity plan for conducting the verification exercise.
 - Field data collection; field quality control methods
 - The firms should be able to provide the Scanned copies of all filled-in questionnaires
2. Analysis of the findings of the verification exercise.
3. Report (both qualitative and quantitative) on achievements/ variations and discrepancies on the DLI activities and reasons of deviations/ non- achievements of DLIs.
4. Identification of impediments (if any) in the timely achievement of the benchmarks and possible remedial measures
6. Depending on the timing of achievement of DLIs by the Provincial EPI Programmes, process of verification will be initiated either in April or September of the respective year. The first verification (of DLI 7) should commence immediately on contract signature. (The Provincial DLIs are expected to be achieved by the end of the respective year but in case there is a delay in the achievement of DLI's, the verification may be done subsequently as directed by the Federal EPI cell.

IX. Team Composition & reporting Requirements for the Key Experts

S.No.	Area of Expertise Relevant to the Assignment	Designation for this Assignment	Assigned Tasks or Deliverables	Location	No. of Positions
1	Team Management Project/ Programme Management Monitoring and Evaluation	Team Leader	Team Management Coordination with Federal EPI and overseeing provincial activities Ensuring completion of deliverables within set timeframe Field visits to provincial	National	01

			units to monitor progress Coordination and management of trainings Review of tools Troubleshooting problems		
2	Data collection Reporting Primary and Secondary Research	Deputy Team Lead	Participation/coordination in Provincial & Federal EPIs units Regular visits to all EPIs Province for required data Ensuring the collection of all required data/information and completion of tools in required formats Reporting of problems and troubleshooting Primary and secondary research for tool completion Inputs in reporting Coordination of field team	National	01
3	Capacity Building Training Coordination	Capacity Building Expert	Tool development Training Needs Assessment Inputs in capacity building plan Coordination	National	01
4	Coordination, Information Flow and Reporting	Immunization Specialist	Coordination with federal EPI on technical level Compilation of inputs to consistent and convincing documents Inputs in development of tools	National	01
5	MIS Database design Data analysis Data management	MIS Expert	Tool development Assessment of capacity and trainings for data management, data collection, data formatting, MIS management	National	01
6	M&E	<u>M&E Manager</u>	Set up of feedback system for staff and communities Coordination with MIS, field, and M&E Experts Inputs in finalisation of indicators and sampling Finalisation of work- plan Checking of programme log frame against findings for relevance/ course correction	National	01
7	Researcher/ Report Writing	<u>Report Writer</u>	Inputs in the design of tools Design of reporting formats Report writing and write up of data analysis	National	01
8	Coordination Project Administration Data Collection and support in Field Assessment	Project Officer/ Field Assessor	Coordination of project team and activities Support for data collection for assessment in field	National	01

			Communications with Federal EPIs on scheduling and logistics Project Administration Office management and set up		
9	Financial management	<u>Finance Officer</u>	Documenting Expenses Keeping a record of amounts received and outgoings Submitting invoices 10Coordination	National	01
10	Internal Coordination Networking Staff Administration Safety and Security	<u>Admin Officer</u>	Staff Administration Management of transportation Office Management and Infrastructure Record keeping Documentation	National	01
11	Team coordination and logistics Administration Activity Management	<u>Provincial Coordinator</u>	Team coordination and logistics Management of activities and respective teams Administration Ensuring documentation and procedures followed Ensuring compliance with donor systems Setting up meetings with partners	Provincial/District	04 (01 per Province)
12	Monitoring Reporting Data Management	<u>Monitoring and Reporting Officer</u>	Routine visits to field and facilities for monitoring Sharing of MPR & QPR Data quality assurance	Provincial/District	04 (01 per Province)
13	Data Cleaning MIS Data Management	<u>MIS Officer</u>	Cleaning, verification, and collation of data Coordination with M&R officer and field team Inputs in design of data collection formats	Provincial	04 (01 per Province)
14	Field Activities Monitoring	<u>Field Monitors</u>	Conduct regular field monitoring visit as per assigned work plan. Monitor the health house and check the record for enrolment of beneficiaries. Submit weekly and monthly report to reports officer. Directly report to reports officer on Issue tracking sheet. And make follow up visit to resolve the issue. Conduct monthly meetings with the District Nutrition cell officials and prepare meeting minutes. 15Conduct meeting with the DHO (District health officer) for stream line the nutrition program	District	02 per District of Province
15	Finance Accounts	<u>Finance Officer</u>	Financial Administration Expenses and receipts	Provincial	04 (01 per Province)

			Payroll Claims and invoices Tracking and recording of finances on assignment		
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Reporting Requirements and Time Schedule for Deliverables

S.No	Deliverables	Number of Reports	Deadline (By Date) Of submission of TPV Report
1	Submission of Inception Report	1	Within 45 days of signing of contract
2	Verification report of DLI # 2 for each Provincial EPI Programme (Punjab, KP, Sindh, Baluchistan)	4 (1 for each Provincial Programme)	Within 30 days after the completion of verification
3	Verification report of DLI # 4 for each Provincial EPI Programme (Punjab, KP, Sindh, Baluchistan)	4 (1 for each Provincial Programme)	Within 30 days after the completion of verification
4	Verification report of DLI # 6 for each Provincial EPI Programme (Punjab, KP, Sindh, Baluchistan)	4 (1 for each Provincial Programme)	Within 30 days after the completion of verification
5	Verification report of DLI # 7 for each Provincial EPI Programme (Punjab, KP, Sindh, Baluchistan)	4 (1 for each Provincial Programme)	Within 30 days after the completion of verification
6	Verification report of DLI # 9 for each Provincial EPI Programme (Punjab, KP, Sindh, Baluchistan)	8 (1 for each Provincial Programme in year 2 and year 3)	Within 30 days after the completion of verification each year
7	Final Report of TPV		

The consultants are encouraged to use the expertise available in Province to the extent possible. However, international experience and experience with the World Bank Financed projects are necessary to carry out the assignment. If all the required skills are not available within the consulting firms, they are encouraged to make joint ventures with other firms.

Table provides an estimate of man months for Assignment. The proposed man months are based on initial estimates only. The consultants are free to propose a staffing plan and skill mix necessary to meet the objectives and scope of the services. However, to ensure equitable evaluation of financial proposals, the Consultants are not allowed to reduce the individual man months of key staff and an overall total 234 man months for the Assignment.

Project Staff

S.No.	Position	Nos.	Phase-1 Design Man Months	Total Man Months
1	Team Management Project/ Programme Management Monitoring and Evaluation	01	9	9
2	Data collection Reporting Primary and Secondary Research	01	9	9
3	Capacity Building Training Coordination	01	4	4
4	Coordination, Information Flow and Reporting	01	9	9
5	MIS Database design Data analysis Data management	01	9	9
6	M&E	01	9	9
7	Researcher/ Report Writing	01	9	9
8	Coordination Project Administration Data Collection and support in Field Assessment	01	9	9
9	Financial management	01	9	9
10	Internal Coordination Networking Staff Administration Safety and Security	04	10	40
11	Team coordination and logistics Administration Activity Management	04	3	12

12	Monitoring Reporting Data Management	04	9	36
13	Data Cleaning MIS Data Management	02	12	24
14	Field Activities Monitoring	04	10	40
15	Finance Accounts	01	6	6
Total		28		234

X. Specific Deliverables:

The payment to the firm shall be made against the following Specific deliverables

S.No	Deliverables	Number of Reports	Deadline (By Date) Of submission of TPV Report	Payment (% age of total Contract value) [Early Submission]	Payment (% age of total Contract value) [Delayed Submission]
1	Submission of Inception Report	1	Within 45 days of signing of contract	10%	10%
2	Verification report of DLI # 2 for each Provincial EPI Programme (Punjab, KP, Sindh, Baluchistan)	4 (1 for each Provincial EPI Programme)	With in 30 days after the completion of verification	15%	10%
3	Verification report of DLI # 4 for each Provincial EPI Programme (Punjab, KP, Sindh, Baluchistan)	4 (1 for each Provincial EPI Programme)	With in 30 days after the completion of verification	10%	5%
4	Verification report of DLI # 6 for each Provincial EPI Programme (Punjab, KP, Sindh, Baluchistan)	4 (1 for each Provincial EPI Programme)	With in 30 days after the completion of verification	15 %	10%
5	Verification report of DLI # 7 for each Provincial EPI Porgamme (Punjab, KP, Sindh, Baluchistan)	4 (1 for each Provincial EPI Programme)	With in 30 days after the completion of verification	15 %	10%

6	Verification report of DLI # 9 for each Provincial EPI Programme (Punjab, KP, Sindh, Baluchistan)	8 (1 for each Provincial EPI Programe in year 2 and year 3)	With in 30 days after the completion of verification each year	10 %	5%
7	Final Report of TPV			10 %	40%
	Total			100%	100%

Contract Period:

The firm shall be contracted for two years. The contract shall be extended depending upon the performance.

Eligible Firms:

The firm should have:

Experience of at least 10 years in monitoring, assessing and evaluating public and/or private sector health sector programme of scale

Documented experience of preparing quality reports that are concise and succinct to allow policy and technical decisions.

Documented experience of developing M&E tools

Verifiable statistical and research expertise of at least 5 years.

Immunization experience and experience in all provinces of Pakistan shall be accorded due weightage.

The firm should have documented capacity to mobilize a large team of data monitors in the Project area in a timely and efficient manner.

Selection Process:

Consultant will be selected in accordance with the procedures set out in the World Bank's Guidelines: Selection and Employment of Consultants by World Bank Borrowers, (January 2011) Revised July 2014 through Quality- and Cost-Based Selection (QCBS)

**Annex A– Verification Protocol for DLIs
National Immunization Support Project (P132308)**

DLI 2: Percentage of UC in each project province for which revised computerized UC level micro plans are in functional use at district and provincial levels

	Yr2
Balochistan	40
KP	60
Punjab	80
Sindh	100

Source of Data: Provincial and Federal EPI cell

Definitions/Details

- “Revised computerized micro plans” are the lowest level i.e. UC level plans including all the villages based upon a local situation analysis through the RED/REUC approach which involves every health facility and through them the community that they serve. The plan lists all required resources including vaccination teams, by team area, vaccination points and the days of the calendar, transport, supervision. The micro plans that are currently being used for Polio/measles SIA will be used with additional information for routine immunization and these plans will be automated from the lowest level.
- “Functional use” is defined as the micro plans are found to be populated with current (annual) data and their outputs are documented to be used in defining vaccinator work plans and allocation of resources at district and provincial levels.
- Percent of UCs is calculated as the number of UCs with a revised computerized micro plans in functional use divided by the total number of UCs in the province or territory.

Protocol: The firm will verify that the target percentage of UC in each province having revised UC level computerized micro plans available and in functional use at District and Provincial Levels as per the definition above the TPV will verify the DLI both at the Provincial and District level. The UC level computerized micro plans will be considered to be complete if it lists all the information (required resources including vaccination teams, by team area, vaccination points and days of the calendar, transport and supervision) for the routine immunization and the same plans are computerized at (HF level/ UC Level or District Level). The firm will then verify the functional use of these micro plans at the UC level. The micro plans will be regarded as in functional use if the micro plans are found to be populated with current (annual) data and their outputs are documented to be used in defining vaccinator work plans at UC level along with the allocation of resources is done at District and Provincial level.

DLI 4: Number of Districts in each project province with at least 80% timely and complete reporting on vLMIS

	Yr2
Balochistan	15/30districts
KP	20/25districts
Punjab	36/36districts
Sindh	20/28districts

Source of Data: vLMIS website as monitored by provincial and federal EPI cell

Definitions/Details

- “vLMIS” is an electronic information system that manages the logistics and inventory of vaccines and/or other commodities
- “Timely and complete” reporting is calculated as the number of data points in the districts where vLMIS is operational for the last three months submitted on time (timeliness) which are available (completeness) on inspection at the provincial level, divided by the total number of potential data points.

Protocol: The firms will verify the vLMIS reporting by the targeted number of Districts in each province in the electronic Vaccine Logistics Management Information System. The Districts reporting on vLMIS with at least 80% timeliness and completeness will be calculated as the number of Districts in each province complying with the DLI requirement. The reports will be considered to be submitted timely and complete by the Districts ; if the number of data points in the Districts where vLMIS is operational for the last three months has submitted on agreed time (timeliness) and are available (completeness in the reporting fields) in vLMIS system on inspection at the provincial level. The firm will verify the timeliness and completeness of reporting in vLMIS by calculating the number of data points in each district where vLMIS is operational for the last three months submitted on time (timeliness) which are available (completeness) on inspection at the provincial level, divided by the total number of potential data points in the district.

DLI 5: Percentage of districts in each project province with their recognized surveillance sites having functional online surveillance for Vaccine Preventable Diseases (VPD) & Adverse Events Following Immunization (AEFI)

	Yr4
Balochistan	30
KP	40
Punjab	80
Sindh	70

Source of Data: Provincial DG office

Definitions/Details

- “Functional online surveillance” is defined as current (last three months) reporting data (including reports of zero events) available from a surveillance site upon inspection at the provincial level.
- Percent of districts is calculated as the number of districts having 90% of recognized surveillance sites with functional online surveillance data, divided by the total number of districts.

Protocol: The firm will verify the target percentage of districts in each province having at least 90 % of surveillance sites with functional online surveillance for VPD and AEFI reporting. The firm will

verify the recent last three months surveillance reports submitted by the surveillance sites in the district. If the last three months online surveillance reports are available upon inspection at the provincial level; the district will be regarded as having functional online surveillance. The firm will verify by calculating the number of districts having 90 % of recognized surveillance sites with functional online surveillance data, divided by the total number of districts.(Source Of Data: Provincial DG office)

DLI 6: Percentage of districts in each project province with at least 95% functional cold chain equipment in place as per specifications in each tier of the health system (including at least 1 month buffer stock capacity at district level)

	Yr2
Balochistan	80%
KP	80%
Punjab	80%
Sindh	80%

Source of Data: 1) **EVM Assessment 2) EPI Program Data**

Definitions/Details

EVM will be done using the standard WHO/UNICEF EVM assessment tool.

Protocol: The firm will verify the percentage of districts in each province having at least 95 % of functional cold chain equipment in place compared to the required capacity inclusive of at least 1 month buffer stock capacity at District level as set out in the EVM Assessment. The firm will verify the cold chain capacity based on the Provincial programme updated cold chain inventory data.(The firm will cross verify the physical cold chain capacity at the District level)

DLI 7: Percent of detailed UC supervisory plans implemented by district supervisors and made available to supervisor officers in each project province.

	Yr1
Balochistan	30
KP	50
Punjab	80
Sindh	80

Source of Data: Web based

Definitions/Details

- “A Detailed supervisory plan” is defined as a current (month of inspection) plan on a monthly basis (for 15 working days per month at the district and tehsil level) indicating field visits to vaccination sites including community, issues to be addressed and weak areas including means of transportation and on aggregate covering at least every UC at least once in 3 calendar months.
- “Made Available” is defined as accessible on inspection at the provincial EPI cell. “District supervisors” are defined as District Officers including EDOH/EDO(H) , and their assignees for EPI monitoring and supervision
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Protocol: The firm will verify the target percentage of UC Supervisory plans submitted by District and available at provincial level supervisors upon inspection. A Detailed Supervisory plan is defined as a current (month of inspection) plan on a monthly basis (for 15 working days per month at the district and tehsil level) indicating field visits to vaccination sites including community, issues to be addressed and weak areas including means of transportation and on aggregate covering at least every UC at least once in

3 calendar months. These plans need to be verified at Provincial level office; if available with the supervisors at time of inspection or not. (Source of Data: Web based supervisory plans at Provincial level)

DLI 9: Budget allocations for immunization are continuous, adequate and can be easily tracked within the provincial financial management information systems

	Yr2	Yr3
Balochistan	Yes	Yes
KP	Yes	Yes
Punjab	Yes	Yes
Sindh	Yes	Yes

Source of Data: District & Provincial budgets

Definitions/Details

- Year 2: EPI budget for FY2017-18 allocated on the current side using newly created specific cost centers/DDO codes.
- Year 3: EPI budget for FY2018-19 include provision for operating costs as per the notified standards.

Protocol:

The firm will verify the DDO codes are being used in the Government FMIS and all sources of funds can be easily tracked in the system and whether that are allocated on the recurrent or development budget. Further, the firm will verify the Provincial EPI programmes are using the DDO codes for the budget allocation and financial management .

